CITY AND COUNTY OF SWANSEA

NOTICE OF MEETING

You are invited to attend a Meeting of the

EXTERNAL FUNDING PANEL

At: Committee Room 5, Guildhall, Swansea

On: Wednesday, 3 February 2016

Time: 3.30 pm

Membership:

Councillors: M C Child, W Evans, R Francis-Davies, J E C Harris, D H Hopkins, A S Lewis, C E Lloyd, J A Raynor, C Richards and R C Stewart

AGENDA

Page No.

- 1 Apologies for Absence.
- 2 Disclosures of Personal and Prejudicial Interests.
- 3 Minutes. 1 4

To approve and sign, as a correct record, the Minutes of previous meeting.

4 Overview of Current and Forthcoming European and External 5 - 17 Funding Applications.

Next Meeting: 6 April 2016

Patrick Arran

Head of Legal and Democratic Services

Wednesday, 27 January 2016

Contact: Democratic Services - 636923

CITY AND COUNTY OF SWANSEA

MINUTES OF THE EXTERNAL FUNDING PANEL

HELD AT COMMITTEE ROOM 3B, GUILDHALL, SWANSEA ON WEDNESDAY, 2 DECEMBER 2015 AT 3.30 PM

PRESENT:

Councillor(s) Councillor(s) Councillor(s)

W Evans J E C Harris J A Raynor

R Francis-Davies A S Lewis

Officers:

Grant Co-ordinator K Boyle

K Grunhut Tackling Poverty Manager D Jones Sports Development Manager **Democratic Services Officer** A Lowe

Voluntary Sector Relationship Co-ordinator

S Martin W Parkin Senior Lawyer **European Officer** P Relf

23 **ELECTION OF CHAIR PRO TEM.**

RESOLVED that Councillor M C Child be elected Chair Pro Tem.

Councillor M C Child Presided

24 **APOLOGIES FOR ABSENCE.**

Apologies for absence were received from Councillors C E Lloyd, R C Stewart and C Richards.

25 DISCLOSURES OF PERSONAL AND PREJUDICIAL INTERESTS.

In accordance with the Code of Conduct adopted by the City and County of Swansea, the following interests were declared:

Councillors R Francis-Davies and A S Lewis - Personal - Minute No. 28 - Third General Artificial Sports Pitches – Governors of Morriston Comprehensive.

Councillor J E C Harris – Personal – Minute No. 29 – Coca Cola Park Lives Funding Treasurer of Coed Bach Park.

Minutes of the External Funding Panel (02.12.2015) Cont'd

26 **MINUTES**.

RESOLVED that the Minutes of the meeting of the External Funding Panel held on 7 October 2015 be approved as a correct record.

27 **SWANSEA CHANGE FUND.**

The Voluntary Sector Relationship Co-ordinator presented a report, which detailed an application to the Swansea Change Fund for a one off grant request by St. Mary's Church for a Concert Commemorating the 75 Anniversary of Swansea Blitz which will also act as a fundraising and publicity exercise for a Church refurbishment project.

RESOLVED that the application be refused – the proposed Concert does not sufficiently meet the funds application criteria.

28 THIRD GENERATION ARTIFICIAL SPORTS PITCHES.

The Sports Development Manager presented a report on behalf of the Development and Outreach Officer seeking approval to submit a proposal to the Collaborative Sports Facilities Group (representing Sport Wales and the Governing Bodies of Rugby, Football and Hockey in Wales) to develop 3rd Generation (3G) artificial sports pitches in 2 strategically identified locations in Swansea.

RESOLVED that the Panel notes the implications contained in this report and approves the submission of a business case to attract £700,000 of funding.

29 COCA COLA PARK LIVES FUNDING.

The Sports Development Manager presented a report on behalf of the Development and Outreach Officer seeking approval to formally submit a business case to accept a proposal of £200,000 of funding from Coca Cola GB to deliver a Regional 'Park Lives' scheme in collaboration with Neath Port Talbot CBC and Bridgend CBC.

RESOLVED that the Panel notes the implications contained in this report and approves the submission of a business case to attract an initial £200,000 of funding.

30 **EXCLUSION OF THE PUBLIC.**

The Panel was requested to exclude the public from the meeting during the consideration of the item of business identified in the recommendation to the report on the grounds that it involves the likely disclosure of exempt information as set out in the exemption paragraph of 12A of the Local Government Act 1972 as amended by the Local Government (Access to Information) (Variation) (Wales) Order 2007 relevant to the items of business as set out in the report.

The Panel considered the Public Interest Test in deciding to exclude the public from the meeting for the item of business where the Public Interest Test was relevant as set out in the report.

Minutes of the External Funding Panel (02.12.2015) Cont'd

RESOLVED that the public be excluded for the following item on the agenda.

CLOSED SESSION

31 <u>OVERVIEW OF CURRENT AND FORTHCOMING EUROPEAN AND EXTERNAL</u> FUNDING APPLICATIONS.

The European Officer provided an update of current and forthcoming European and External funding applications.

Members noted the progress in respect of Heritage Lottery Fund (HLF) – Enterprise, European Regional Development Fund (ERDF) Priority 4 Objective 4 proposal for Kingsway Employment Hub, European Regional Development Fund (ERDF) Priority 4 Objective 4 'Use it or Lose it', URBACT III, Parks for People and Internet of things – Cities Demonstrator, Cynydd and 'Symud 'Mlan and Workways+.

RESOLVED that:

- 1) the bid for support from the HLF for phase 1 works to the Hafod Copperworks site be submitted by 11 February 2016.
- 2) the bid for support from the DCMS Internet of Things programme be supported.
- 3) the Council lead the options study for Morriston Tabernacle Chapel funded by Cadw.

32 **PROPOSED RESTRUCTURE OF COMMUNITIES FIRST.**

The Tackling Poverty Manager presented a report to approve a revised budget profile for Communities First for initial consideration from Welsh Government to ensure continuation of the programme and support for the Communities for Work Programme in expectation of a potential 20% cut in funding for 2016/2017.

Members noted the information received following a meeting with representatives of the Welsh Government that:

- The Communities First programme will probably continue in 16/17.
- The grant will be reduced and it should be assumed by a minimum of 10%.
- Year on year grant reduction is probable.
- It is *likely* that going forward the programme will focus on employability and prosperity.
- The requirement will be for 1 single LDB plan rather than 5 separate Cluster Delivery Plans (CDPs).
- Given the timings of the Comprehensive Spending Review no budget confirmation will be received before 10 December 2015.

Members raised concerns about the implications that may occur at the conclusion of the Communities First programme. Discussions centred on the following:

sustainability and building resilience within the Community;

Minutes of the External Funding Panel (02.12.2015) Cont'd

- sharing success stories with other areas across Swansea, including those not currently in the Communities first cluster areas;
- communication with Third Sector parties continue.

RESOLVED that the proposed budget revision to ensure the continuation of the delivery of the Communities First Programme and ongoing support for the ESF funded Communities For Work Programme within the Tackling Poverty Unit be approved.

The meeting ended at 5.02 pm

CHAIR

Report of the Director of Place

External Funding Panel – 3 February 2016

OVERVIEW OF CURRENT AND FORTHCOMING EUROPEAN AND EXTERNAL FUNDING APPLICATIONS

Purpose: To provide an update on current and planned

European and other External funding applications

Policy Framework: Swansea Bay City Region Economic

Regeneration Strategy.

Reason for Decision: 1) Update on European and External funding

applications

Consultation: Legal, Finance and Access to Services.

Recommendation(s): 1) That the bid for support from the HLF for phase

1 works to the Hafod Copperworks site be submitted for the 11 February 2016 deadline. 2) That the Cynydd application and funding

package be supported.

Report Author: Paul Relf

Finance Officer: Paul Cridland, Jayne James

Legal Officer: Wendy Parkin

Access to Services

Officer:

Phil Couch

1.0 Introduction

- 1.1 This paper is an update on previous European and External funding reports (3 June, 5 August, 2 December 2015) to the External Funding Panel, aiming to provide:
 - an update on European and External funding applications in progress or nearing approval
 - early notification of proposed forthcoming funding applications and programmes

The applications are categorised by funding programme and theme. Information included in the previous report is not repeated.

2.0 Hafod & Morfa Copperworks site

Heritage Lottery Fund – Enterprise

- 2.1 Following the submission of the project enquiry form approved at the 3 June 2015 meeting, and a site meeting with HLF officers in October 2015, a stage 1 application has been prepared under the Heritage Enterprise scheme for submission by 11 February 2016. A decision will be received by May/June 2016. The scheme prefers a private sector occupier to be identified as an anchor for a heritage scheme, restoring the heritage structures and providing a sustainable future for them. The stage 1 application relates to a 'development phase' for the project of around 12 months to enable detailed design of the scheme to take place. On satisfactory completion of this phase, a stage 2 more detailed application is required for approval of the full HLF grant. Stage 1 costs are estimated at around 5% of the project cost.
- 2.2 Following a steer from HLF, the proposal will focus primarily on the former powerhouse/canteen building on the site, and potentially part of the museum store/rolling mill building to be joined by a new build visitor centre to provide a high quality visitor experience explaining the heritage of the site and links to the private sector occupier. A café/shop would also be envisaged. A prominent Welsh brand with good heritage links to the copper industry and the site has expressed strong interest in forming part of the bid, and would seek to create around 15 FTE jobs and a sustainable income stream to help support the future of the site and provide a stepping stone for future phases of heritage restoration of the other buildings on the site. The project will be underpinned by the existing strong partnership between the Council and Swansea University. and will seek to continue the successful community engagement that has taken place through the previous CU@Swansea project to enable a continued conversation on future phases of work.
- 2.3 The current working estimate for the total project cost is broadly as follows:

Capital refurbishment costs and engagement activities Private sector kit out of buildings and visitor centre Total CCS contribution from land sales £0.5m		£4.8m £4.2m £9m
Private sector contribution	£2.1m	
Private sector application to WG HLF conservation deficit	£2.1m £4.3m	

These figures are still subject to change at the time of writing.

Recommendation 1) That the bid for support from the HLF for phase 1 works to the Hafod Copperworks site be submitted for the 11 February 2016 deadline.

3.0 City Centre Regeneration

<u>European Regional Development Fund (ERDF) Priority 4 Objective 4</u> proposal for Kingsway employment hub

3.1 Following agreement from the Panel to progress the WEFO Logic Table for the Kingsway Employment Hub, and agreement at Swansea Bay City Region Pillar 3, the proposal is going forward as a standalone component of a regional package of proposals from South West region. WEFO have indicated the remaining funding to bid for once Welsh Government project funds have been allocated will be £8m. The City Region Board is lobbying for additional funding to be added to the pot, but it seems unlikely progress will be made prior to the election period in May 2016.

European Regional Development Fund (ERDF) Priority 4 Objective 4 Welsh Government 'Use it or Lose it' scheme submissions

- 3.2 The prioritised list including three Swansea proposals has now been agreed by Pillar 3 of the Swansea Bay City Region Board, has now been submitted to Welsh Government for inclusion in the national 'Use it or Lose It' business plan. The 'Use it or Lose it' title has been replaced by 'Building for the Future'. Welsh Government is now finalising the business plan. Swansea projects included are:
 - Kingsway Employment Hub Phase 2
 - Palace Theatre
 - Albert Hall (reserve pipeline)

Welsh Government anticipates approval from WEFO at their level by mid-October. Funding agreements from Welsh Government to local authorities are expected in Spring 2016.

URBACT III

3.4 The proposal outlined in the 3 June 2015 report has been forwarded to the URBACT support unit for review and advice on next steps – advice awaited from URBACT Support Unit.

Urban Innovative Actions

- 3.5 Urban Innovative Actions is a European Commission programme seeking innovative approaches to urban development. The first call, with a deadline of 31 March 2016 will be worth 80 million euros in total and will be focused on the following four topics:
 - Energy transition
 - Urban Poverty (with a focus on deprived urban neighborhoods)
 - The inclusion of migrants and refugees
 - Jobs and skills in the local economy

Local authorities are being encouraged to submit 2 or 3 applications to this round. Several ideas are under discussion. A verbal update will be given at the Panel meeting.

4.0 European Social Fund

4.1 Background detail on the European Social Fund can be found in the 3
June 2015 summary report to the panel. The European and External
Funding Team will be providing management and monitoring support for all these schemes.

Cynydd

- 4.2 The Cynnydd project, led by Pembrokeshire County Council, will provide a range of engagement, support, learning and training activities for 11-19 year olds in order to reduce youth unemployment and the number of young people at the highest risk in the county of becoming NEET (not in education, training or employment). The project also aims to increase the attainment levels of 11-16 year olds who are at the highest risk of becoming NEET.
- 4.3 The financial allocation to Swansea County area (City & County of Swansea and Gower College Swansea):

• Total Project Cost: £3,538,380

Total ESF Grant: £2,476,866 (70.00%)

Total Match Funding: £1,061,514 (30.00%)

This will be split 2/3 to City & County of Swansea and 1/3 to Gower College Swansea. This funding split aligns with other authorities in the region.

Allocation to City & County of Swansea:

• Total Project Cost: £2,358,920

• Total ESF Grant: £1,651,244

• Total Match Funding: £707,676

4.4 The costings are being finalised in order for Pembrokeshire to submit the business plan to WEFO in February 2016. The match funding will comprise lead support workers in secondary schools and part of the 15% flat rate overhead cost permitted by WEFO.

Recommendation 2) That the Cynydd application and funding package be supported.

Cam Nesa

The development of the Cam Nesa project has been deferred until the Cynnydd business plan has been submitted to WEFO. This project, also to be led by Pembrokeshire County Council, will aim to provide a range

of engagement, learning and training activities for 16-24 year olds in order to reduce youth unemployment and reduce the number of young people who are already NEET, as well as to increase the attainment levels of 16-24 year olds who are already NEET.

Workways +

4.5 Workways + will be the only employability project submitted for ESF support from the South West region. The project will focus on a narrow target group of those who are economically inactive, but living outside of Communities First wards. (Communities First wards will be served by the national 'Communities 4 Work' ESF project only). Approval of the project is expected by January 2016. There will be a 3 month 'mobilisation' window to enable appointment of staff and initial procurement. It is hoped the project will start in March 2016.

5.0 Rural Development Plan 2014-2020

- 5.1 A draft rural local development strategy was submitted to Welsh Government in September 2014 in consultation with Cabinet Member for Regeneration. The document has been approved but is to be subject to detailed annual review. The £1.4m funding package previously approved by the Panel, and Cabinet 16 July 2015 is now formally approved. The Swansea Rural Development Partnership is currently being refreshed, and two of the three officers required to operate the programme are now in place with the third on the redeployment list.
- The Rural Community Development Fund (RCDF) has now been launched by Welsh Government and includes themes around Access to Services and Village Renewal. Guidance for this capital scheme has recently been published and a deadline for the submission of Expressions of Interest has been set for 31st January 2016. A local process to collate ideas for discussion at the Rural Development Partnership and possible submission to Welsh Government is being prepared and will consist of a short expression of interest form requesting basic proposal details.

6.0 European Fisheries Fund

- The European Fisheries Fund 2007-13 (EFF) ended on 31st December 2015, following a final extension to complete delivery of approved projects. The Swansea Bay Fisheries Local Action Group (SBFLAG) successfully undertook its role in steering the development and supporting implementation of 13 projects during the 18-months delivery phase resulting in a total grant investment of £281k.
- 6.2 The EFF in Swansea Bay supported a number of community lead schemes including the Fish is the Dish Education Programme, delivered

to Primary School children throughout the Bay and the flagship Marina Port Improvement Project that saw the commissioning of cold storage and ice making facilities for use by the inshore fishermen moored at Swansea Marina. The improved facilities allow fishermen to preserve the quality of catch that will command a higher price at market – this has led to the creation of two new jobs.

- Welsh Government will holding a launch event for the European Maritime Fisheries Fund 2014-20 (EMFF), alongside the official launch of the Rural Development Plan 2014-20. The event has been confirmed for the 11th February 2016 at the Liberty Stadium, Swansea.
- 6.4 Currently Welsh Government are looking at a number of options for the formation of the new Fisheries Local Actions Groups under the new EMFF programme, and it is indicated that there will be a total of 3 FLAGs in Wales as opposed to the current 4, and that Expressions of Interest to form a FLAG will be invited for a deadline of 31st March 2016. It is expected that each FLAG will comprise of two or more Local Authority areas, with grant funding available for a Lead Body to administer and coordinate activity. Discussions are ongoing with colleagues in neighbouring Local Authorities to determine how this would operate, with a view to Swansea leading.
- Once the FLAGs are established there will be the opportunity to submit funding applications to the remaining £10M national EMFF funding pot. Ideas such as the Coastal and river access project could be progressed with this funding which could include pontoons at Hafod Copperworks and an upgraded slipway at Knab Rock.

7.0 Other European programmes

- 7.1 A range of other opportunities exist, particularly through programmes designed for joint problem-solving through regions across Europe and beyond working together. Programme titles and weblinks to draft programme documents are provided as part of Annex A.
- 7.2 General characteristics of these programmes:
 - Usually should include at least one other member state varies between programmes
 - Primarily revenue expenditure, only limited scope for capital works
 - There must be a European dimension to project proposals not just bolted on to a local initiative to secure funding.
 - Opportunities to work with other cities and regions across EU to work on joint problems and issues.
 - Grant rates usually generous, 75-80%.

As approved at the external funding panel meeting on 3rd June 2015, opportunities to access other European programmes will be actively explored.

9.0 Equality and Engagement Implications

9.1 Every European programme is subject to a full Equality (and Environmental) Impact Assessment, which are available for public consultation as programme development progresses. Projects and strategies developed for submission to the programme must detail how they will address equality issues as a cross-cutting theme. The level of integration of equality into project and strategy design is part of the formal development and assessment process for every strategy and project seeking European funding.

10.0 Financial Implications

- 10.1 The Hafod Copperworks HLF application requires a substantial cash contribution from the Council to demonstrate full backing and buy-in to the bid. The amount indicated in section 2 above is based on estimated minimum value of land sales at the copperworks site ring-fenced for supporting the site in a previous Cabinet report (Cabinet Meeting 13 January 2011 Minute 201).
- 10.2 A number of issues have been taken into consideration in developing the business plan based on experience from the current programming round:
 - Taking advantage of opportunity to use 15% flat rate for overhead costs removing the need for an audit trail for certain internal transactions and meeting part of the match funding requirement for the programme. Use of the 15% flat rate overhead will also reduce administrative burden particularly in relation to audit.
 - The proposed team is proportionate to the scale of the programme based on experience from the previous round.
 - Redundancy costs are included to cover for the duration of the programme.
 - Procurement advice will be sought as appropriate and will build on good practice established via previous EU programmes.
 - Internal match funding requirement being kept low using internal staff time and flat rate overhead.
 - Document retention and storage arrangements are now following the central archiving arrangement led by the European Office, as agreed at Executive Board in June 2014.

11.0 Legal Implications

11.1 Documentation prepared to support implementation of current collaborative arrangements will need to be reviewed against updated WEFO guidance, taking into account lessons learned from current implementation arrangements.

11.2 Generally the terms attached to EU Grant Funding are legally binding and should be formally recorded in an appropriate document/contract. Any joint bid by Regional Partners should similarly be so recorded and governance issues clarified in terms of legal responsibility and decision making.

Background Papers: None

Appendices: EFP 1



The City & County of Swansea

EFP1 PRE-SUBMISSION - Notification of Funding Bid to External Funding Panel

Ref:

THE EFP1 APPLIES TO HARD COPY AND ELECTRONIC SUBMISSIONS

1. Scheme background and details - this is to inform the External Funding Panel of the intention to apply for a new grant proposal –

a. Awarding Body	Heritage Lottery Fund – Heritage Enterprise	
a. Awarding Body b. Name and purpose of Scheme/Programme (attach proposal brief)	of Hafod Morfa-Copperworks Phase 1	
	attraction that will attract a wide range of local, national and international audiences. The project will build upon the platform of the highly successful access, community engagement, master-planning and stabilisation works already undertaken by the City and County of Swansea and Swansea University through the Cu@Swansea project.	
	The proposal will focus primarily on the former powerhouse/canteen building on the site, and potentially part of the museum store/rolling mill building to be joined by a new build visitor centre to provide a high quality visitor experience explaining the heritage of the site and links to the private sector occupier. A café/shop would also be envisaged. A prominent Welsh brand with good heritage links to the copper industry and the site has expressed strong interest in forming part of the bid, and would seek to create around 15 FTE jobs and a sustainable income stream to help support the future of the site and provide a stepping stone for future phases of heritage	

	restoration of the other buildings on the site.
c. Grant value in Total £	£4.3m HLF Grant
d. Grant period / timescale for delivery	1st June 2016- 31st May 2020
e. CCS acting as Lead Body or Joint Sponsor? Name other Partners.	CCS will act as the Lead Applicant Organisation, but working closely with Swansea University and private sector partners.
f. Detail links to existing schemes at Local, Regional or National level	Links to other Local Strategies: Destination Management Plan – Destination Swansea Bay 2013-16 Community Plan (Strategy) Ambition is Critical Links to Regional Strategies: Swansea Bay City Region Economic Regeneration Strategy Links to National Strategies: Programme for Government Economic Renewal Programme
g. Detail direct links to Council Policy, including, where appropriate, target areas	The proposed scheme will aim to deliver outcomes that link directly with the strategic aims and objectives set out in the Council Adopted Swansea Bay City Region Economic Regeneration Strategy 2013-2030 and Destination Management Plan – Destination Swansea Bay 2013-16
h. List key target and proposed performance measures	 Key Project Objectives to be outlined in bid Restoration of Powerhouse building Creation of leaning and conference space in former Rolling Mill Reopen Morfa works gate to link with Morfa Distributor Road Consolidation of area between Powerhouse and Rolling Mill building to provide state of the art new build of contemporary design. Improved public realm and access, complementing buildings, linked to interpretation Creation of compelling visitor experience, integrating local history and artefacts from Rolling Mill and wider historical collections. Creating of 15 FTE sustainable jobs within the commercial operation Incorporating cutting edge technologies through key partnerships identified by Swansea University e.g. CHERISH-De project.

i. For WEFO schemes confirm that the scheme has been developed in conjunction with the	 Commissioning and implementation of heritage skills development package. Additional activity plan, which will include: Programme of 6 practical conservation and heritage skills workshops for volunteers 20 workshops to engage history enthusiasts in telling the history of the site Establish a consultation group to inform and guide the development of digital technology features. Strengthen volunteering and active support through a stronger Friends Group by supporting regular meetings and core costs, plus provision of mess room and tool store 4 Consultation sessions and events to engage people in the development and to continue to reach new audiences. Offer 10-20 site tours for the public in partnership with friend's group volunteers. Offer 10-20 site tours for schools in partnership with friend's group volunteers. Work with Liberty Stadium to offer 10 tours for visiting sports fans, supported by Friends volunteers. 5 events within the Science Festival exploring the shared science of site. 6 Training placements for heritage skills (to be procured) Launch Event in 2018 Publicity including digital historical information.
· ·	
j. Does this grant require a continuation of funding by the Council after the grant period has expired? Yes / No	No
k. Does the application require match-funding? Yes/No if it does where is this coming from?	Yes Total estimated project cost: £9m Financed by: HLF Grant £4.3 CCS Match: £0.5M

	Private sector contribution £2.1m Private sector application to WG £2.1m Total Match contribution: £4.7m
I. Will the project entail the employment of additional staff and on what basis?	Additional staff will be employed by the CCS European and External Funding Team, and within Swansea University. Funding for these posts will be 100% financed by the revenue grant outlined below.

2. Please complete the following financial information:

	2016/17 financial	Year 2	Year 3	Year 4	Total	Ongoing
	year £	£	£	£	£	£
Total project cost:	2250000	2250000	2250000	2250000	9000000	-
Capital	2134744	2134744	2134744	2134744	8538976	-
Revenue	115257	115257	115257	115257	461028	-
Grant applied for:	1075000	1075000	1075000	1075000	4300000	-
Capital	959750	959750	959750	959750	3839000	-
Revenue	115250	115250	115250	115250	461000	-
Match Funding	125000	125000	125000	125000	500000	-
Internal						
Match Funding External	1050000	1050000	1050000	1050000	4200000	-

3. Please complete the following:

a. Does the funding meet the Council's priorities?	Yes – Links to Strategic aims set out in Swansea Bay City Region Economic Regeneration Strategy 2013-2030 and Destination Management Plan – Destination Swansea Bay 2013-16
b. What are the expected outcomes and are they clear and achievable? (link to 1h)	Yes outcomes are achievable – refer to 1h.
c. Is there an exit plan? (link to 1j)	The investment will create 15FTE sustainable jobs and revenues from ongoing operation of development will finance maintenance and running costs of facilities along with further development of site.
d. How is Value for Money being obtained? (procurement/third party arrangements etc)	CCS Procurement guidance will be followed. (see attached WG Procurement Guidelines)
e. What is the governance / management structure for the scheme? – What board/management team will it be reported to?	Experienced staff members have been identified in both partner organisations to second to the project, whose existing work will effectively cease to enable them to work on this specific project.

	Overall responsibility will sit with the European and External Funding Programme Officer post based in the European and External Funding Team of the lead applicant organisation CCS, but working closely with the Project Development Officer based with Swansea University. A Strategic Board will meet on a biannual basis, receiving reports from the Project Team, and will be responsible for making decisions and approving changes to the project prior to seeking permission from HLF.
	An Advisory Steering Group to meet quarterly, feeding in to the Project Team, with core project team meetings weekly. (Evidence attached – see Business Plan)
f. What are the major risks and how will they be managed?	No significant risk foreseen. However, a risk and issue log will be maintained and monitored by the Lead applicant.
	(Evidence attached – see Business Plan)

4. Authorisation

	Name / Signature	Date
Responsible Officer:		
(Group)/Accountant:		
External Funding Panel		
Endorsed /Not Endorsed		